

**City Futures
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,636,120	2,549,980
Premises	190,520	184,390
Transport	39,940	32,200
Supplies and Services	3,133,400	2,922,210
Third Party and Transfer Payments	204,540	203,240
Support Services	139,780	138,950
Debt Charges and Borrowing	38,990	38,990
	6,383,290	6,069,960
Revenue Income		
Internal Recharges	(1,023,330)	(1,023,330)
Grants	(262,910)	(247,810)
Other Reimbursements and Contributions	(329,540)	(324,540)
Customer and Client Receipts	(470,530)	(489,530)
	(2,086,310)	(2,085,210)
City Futures Total Net Budget	4,296,980	3,984,750
Objective Analysis		
Communication Services	(16,440)	130,850
Communities Team	611,820	522,150
Director of City Futures	135,790	135,870
Economic Development	1,137,290	955,690
Museums, Arts and Culture	1,697,890	1,692,580
North of Tyne Combined Authority	42,860	42,860
Policy and Performance	687,770	504,750
City Futures Total Net Budget	4,296,980	3,984,750

**Communication Services
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,830	533,560
Transport	7,710	1,750
Supplies and Services	176,820	140,610
Support Services	830	-
	187,190	675,920
Revenue Income		
Internal Recharges	-	(253,000)
Grants	-	(23,900)
Other Reimbursements and Contributions	(54,750)	(104,750)
Customer and Client Receipts	(148,880)	(163,420)
	(203,630)	(545,070)
Communication Services Total Net Budget	(16,440)	130,850
Objective Analysis		
Communications	(16,440)	130,850
Communication Services Total Net Budget	(16,440)	130,850

**Communities Team
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	524,570	433,860
Premises	80,420	81,650
Transport	2,670	2,640
Supplies and Services	301,600	301,440
Support Services	90,000	90,000
Debt Charges and Borrowing	19,670	19,670
	1,018,930	929,260
Revenue Income		
Internal Recharges	(350,610)	(350,610)
Other Reimbursements and Contributions	(54,000)	(54,000)
Customer and Client Receipts	(2,500)	(2,500)
	(407,110)	(407,110)
Communities Team Total Net Budget	611,820	522,150
Objective Analysis		
Children's Rights Team	71,320	71,830
Communities Other	8,500	8,500
Communities Team Costs	231,850	139,380
Community Buildings	96,130	98,420
Ward Budgets	204,020	204,020
Communities Team Total Net Budget	611,820	522,150

Director of City Futures
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	129,980	129,980
Transport	3,000	3,000
Supplies and Services	2,810	2,890
	135,790	135,870
Director of City Futures Total Net Budget	135,790	135,870
Objective Analysis		
Director of City Futures	135,790	135,870
Director of City Futures Total Net Budget	135,790	135,870

**Economic Development
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	781,740	799,990
Premises	1,360	1,360
Transport	10,720	10,720
Supplies and Services	875,490	676,940
Third Party and Transfer Payments	4,540	3,240
Support Services	39,420	39,420
	1,713,270	1,531,670
Revenue Income		
Internal Recharges	(419,720)	(419,720)
Other Reimbursements and Contributions	(16,290)	(16,290)
Customer and Client Receipts	(139,970)	(139,970)
	(575,980)	(575,980)
Economic Development Total Net Budget	1,137,290	955,690
Objective Analysis		
Corporate Economic Development	553,300	616,290
Projects	583,990	339,400
Economic Development Total Net Budget	1,137,290	955,690

Museums, Arts and Culture
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	106,120	108,170
Premises	108,740	101,380
Transport	3,390	3,390
Supplies and Services	1,694,650	1,679,550
Third Party and Transfer Payments	200,000	200,000
Support Services	5,000	5,000
Debt Charges and Borrowing	16,270	16,270
	2,134,170	2,113,760
Revenue Income		
Grants	(215,100)	(200,000)
Other Reimbursements and Contributions	(42,000)	(42,000)
Customer and Client Receipts	(179,180)	(179,180)
	(436,280)	(421,180)
Museums, Arts and Culture Total Net Budget	1,697,890	1,692,580
Objective Analysis		
Arts and Culture	689,580	678,680
Museums and Archives	1,008,310	1,013,900
Museums, Arts and Culture Total Net Budget	1,697,890	1,692,580

North of Tyne Combined Authority
Detailed Budget Page



	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Supplies and Services	42,860	42,860
	<u>42,860</u>	<u>42,860</u>
North of Tyne Combined Authority Total Net Budget	<u>42,860</u>	<u>42,860</u>
Objective Analysis		
North of Tyne Combined Authority	42,860	42,860
North of Tyne Combined Authority Total Net Budget	<u>42,860</u>	<u>42,860</u>

**Policy and Performance
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,091,880	544,420
Transport	12,450	10,700
Supplies and Services	39,170	77,920
Support Services	4,530	4,530
Debt Charges and Borrowing	3,050	3,050
	1,151,080	640,620
Revenue Income		
Internal Recharges	(253,000)	-
Grants	(47,810)	(23,910)
Other Reimbursements and Contributions	(162,500)	(107,500)
Customer and Client Receipts	-	(4,460)
	(463,310)	(135,870)
Policy and Performance Total Net Budget	687,770	504,750
Objective Analysis		
Policy	671,690	488,670
Professional Assistants	16,080	16,080
Policy and Performance Total Net Budget	687,770	504,750

**Adult Social Care and Integrated Services
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	27,716,570	28,207,390
Premises	1,135,250	1,015,170
Transport	601,630	607,150
Supplies and Services	4,747,840	4,788,450
Third Party and Transfer Payments	124,112,510	123,629,480
Support Services	(43,120)	21,760
	158,270,680	158,269,400
Revenue Income		
Internal Recharges	(898,910)	(958,860)
Grants	(17,096,440)	(17,062,370)
Other Reimbursements and Contributions	(41,391,800)	(42,597,450)
Customer and Client Receipts	(18,066,600)	(18,168,430)
	(77,453,750)	(78,787,110)
Adult Social Care and Integrated Services Total Net Budget	80,816,930	79,482,290
Objective Analysis		
Adult Social Care	72,200,330	71,067,990
Director of Adult Social Care and Integrated Services	592,420	699,160
Inclusion and Commissioning	7,618,040	7,392,000
Workforce Development	406,140	323,140
Adult Social Care and Integrated Services Total Net Budget	80,816,930	79,482,290

**Adult Social Care
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	23,445,660	24,072,930
Premises	749,290	623,040
Transport	535,900	535,430
Supplies and Services	3,621,310	3,646,400
Third Party and Transfer Payments	119,043,450	118,621,910
Support Services	(24,050)	-
	147,371,560	147,499,710
Revenue Income		
Internal Recharges	(451,400)	(372,800)
Grants	(16,307,320)	(16,272,230)
Other Reimbursements and Contributions	(41,096,830)	(42,424,940)
Customer and Client Receipts	(17,315,680)	(17,361,750)
	(75,171,230)	(76,431,720)
Adult Social Care Total Net Budget	72,200,330	71,067,990
Objective Analysis		
Better Care Fund	(11,735,680)	(11,554,010)
Business Finance	865,010	1,022,940
Care Services	6,028,870	6,289,860
Fairer Charging Income	(3,704,200)	(3,904,200)
Learning Disability	32,438,910	33,416,010
Mental Health	4,948,720	5,018,740
Older People	33,071,680	31,574,610
Other Social Care Services	3,457,370	3,255,050
Physical Disability	6,071,260	5,287,690
Specialist Services Other	758,390	661,300
Adult Social Care Total Net Budget	72,200,330	71,067,990

**Director of Adult Social Care and Integrated Services
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	562,330	626,000
Premises	-	2,740
Transport	150	150
Supplies and Services	44,940	44,940
Support Services	-	40,330
	607,420	714,160
Revenue Income		
Customer and Client Receipts	(15,000)	(15,000)
	(15,000)	(15,000)
Director of Adult Social Care and Integrated Services Total Net Budget	592,420	699,160
Objective Analysis		
Adult Social Care Premises	173,130	173,130
Complaints and Customer Relations	246,910	350,150
Director of Adult Social Care and Integrated Services	172,380	175,880
Director of Adult Social Care and Integrated Services Total Net Budget	592,420	699,160

**Inclusion and Commissioning
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,360,910	3,239,240
Premises	377,390	385,110
Transport	59,180	65,170
Supplies and Services	988,090	1,003,870
Third Party and Transfer Payments	5,069,060	5,007,570
Support Services	(19,070)	(18,570)
	9,835,560	9,682,390
Revenue Income		
Internal Recharges	(447,510)	(586,060)
Grants	(769,120)	(770,140)
Other Reimbursements and Contributions	(294,970)	(172,510)
Customer and Client Receipts	(705,920)	(761,680)
	(2,217,520)	(2,290,390)
Inclusion and Commissioning Total Net Budget	7,618,040	7,392,000
Objective Analysis		
Active Inclusion	2,938,360	2,772,950
Commissioning	415,080	407,590
Inclusion and Prevention	4,264,600	4,211,460
Inclusion and Commissioning Total Net Budget	7,618,040	7,392,000

**Workforce Development
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	347,670	269,220
Premises	8,570	4,280
Transport	6,400	6,400
Supplies and Services	93,500	93,240
	456,140	373,140
Revenue Income		
Grants	(20,000)	(20,000)
Customer and Client Receipts	(30,000)	(30,000)
	(50,000)	(50,000)
Workforce Development Total Net Budget	406,140	323,140
Objective Analysis		
Workforce Development	406,140	323,140
Workforce Development Total Net Budget	406,140	323,140

**Children, Education and Skills
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	109,349,310	110,979,800
Premises	16,848,590	16,884,710
Transport	723,090	712,570
Supplies and Services	83,572,500	84,755,690
Third Party and Transfer Payments	32,346,200	34,555,880
Support Services	364,450	398,340
Debt Charges and Borrowing	253,330	253,330
	243,457,470	248,540,320
Revenue Income		
Internal Recharges	(9,952,010)	(9,955,820)
Grants	(175,728,090)	(174,727,430)
Other Reimbursements and Contributions	(9,601,090)	(9,801,090)
Customer and Client Receipts	(3,519,700)	(4,002,230)
	(198,800,890)	(198,486,570)
Children, Education and Skills Total Net Budget	44,656,580	50,053,750
Objective Analysis		
Children's Social Care	38,384,480	44,437,490
Director of Children, Education and Skills	82,270	92,510
Early Help and Family Support	3,111,730	2,451,750
Education	3,078,100	3,072,000
Education Schools	-	-
Children, Education and Skills Total Net Budget	44,656,580	50,053,750

Director of Children, Education and Skills
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	-	860
Premises	27,420	36,800
Support Services	130,000	130,000
	157,420	167,660
Revenue Income		
Grants	(75,000)	(75,000)
Customer and Client Receipts	(150)	(150)
	(75,150)	(75,150)
Director of Children, Education and Skills Total Net Budget	82,270	92,510
Objective Analysis		
Children's Services Premises	82,270	92,510
Director of Children, Education and Skills Total Net Budget	82,270	92,510

**Children's Social Care
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,528,540	20,232,340
Premises	243,300	231,200
Transport	617,260	619,650
Supplies and Services	2,137,650	2,618,910
Third Party and Transfer Payments	21,866,660	23,814,750
	41,393,410	47,516,850
Revenue Income		
Internal Recharges	(8,820)	(8,820)
Grants	(1,419,400)	(1,649,830)
Other Reimbursements and Contributions	(971,550)	(1,171,550)
Customer and Client Receipts	(609,160)	(249,160)
	(3,008,930)	(3,079,360)
Children's Social Care Total Net Budget	38,384,480	44,437,490
Objective Analysis		
Children with SEND	2,104,260	2,139,390
Corporate Parenting	3,199,690	3,512,850
Initial Contact, Referral and Assessment	2,549,250	3,020,080
Long Term Teams	3,726,220	5,555,080
Looked After Children	19,867,970	21,845,740
Other Services	2,464,140	3,084,830
Safeguarding Standards Unit	1,090,850	1,051,130
Services to Young People	2,428,130	2,534,210
Specialist Services	953,970	1,694,180
Children's Social Care Total Net Budget	38,384,480	44,437,490

Education
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	7,751,220	7,965,730
Premises	3,427,900	3,543,840
Transport	73,500	66,290
Supplies and Services	32,054,250	32,279,700
Third Party and Transfer Payments	4,285,360	4,134,710
Support Services	94,370	95,870
Debt Charges and Borrowing	253,330	253,330
	47,939,930	48,339,470
Revenue Income		
Internal Recharges	(9,541,820)	(9,559,630)
Grants	(34,027,820)	(34,391,210)
Customer and Client Receipts	(1,292,190)	(1,316,630)
	(44,861,830)	(45,267,470)
Education Total Net Budget	3,078,100	3,072,000
Objective Analysis		
Access, Admissions and Attendance	194,890	277,270
Adult and Community Learning	(176,210)	(178,010)
Education Management	(3,662,730)	(3,836,420)
Employability and Skills	823,540	779,900
Music Service	10,610	9,050
PFI and BSF	1,074,440	1,188,690
School Improvement	183,170	196,640
School Organisation and Capital	206,030	206,850
School Support Services	(105,660)	(94,780)
SEN	552,850	553,300
SEN Transport	3,977,170	3,969,510
Education Total Net Budget	3,078,100	3,072,000

Education Schools
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	79,446,020	76,879,410
Premises	12,412,470	12,412,470
Transport	32,330	26,630
Supplies and Services	50,776,970	51,247,000
Third Party and Transfer Payments	3,774,110	4,186,350
Support Services	129,580	161,970
	146,571,480	144,913,830
Revenue Income		
Internal Recharges	(401,370)	(387,370)
Grants	(137,339,450)	(135,627,710)
Other Reimbursements and Contributions	(8,629,540)	(8,629,540)
Customer and Client Receipts	(201,120)	(269,210)
	(146,571,480)	(144,913,830)
Education Schools Total Net Budget	-	-

**Early Help and Family Support
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	5,623,530	5,901,460
Premises	737,500	660,400
Supplies and Services	(1,396,370)	(1,389,920)
Third Party and Transfer Payments	2,420,070	2,420,070
Support Services	10,500	10,500
	7,395,230	7,602,510
Revenue Income		
Grants	(2,866,420)	(2,983,680)
Customer and Client Receipts	(1,417,080)	(2,167,080)
	(4,283,500)	(5,150,760)
Early Help and Family Support Total Net Budget	3,111,730	2,451,750
Objective Analysis		
Family Services	3,111,730	2,451,750
Early Help and Family Support Total Net Budget	3,111,730	2,451,750

**Operations and Regulatory Services
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	59,228,360	61,679,580
Premises	8,610,260	8,416,810
Transport	10,451,740	10,678,250
Supplies and Services	30,017,650	29,670,480
Third Party and Transfer Payments	18,757,370	20,149,890
Support Services	215,080	462,650
Debt Charges and Borrowing	2,587,550	2,574,800
	129,868,010	133,632,460
Revenue Income		
Internal Recharges	(73,803,190)	(73,594,580)
Grants	(5,467,020)	(5,490,240)
Other Reimbursements and Contributions	(208,640)	(236,640)
Customer and Client Receipts	(42,238,160)	(43,479,160)
	(121,717,010)	(122,800,620)
Operations and Regulatory Services Total Net Budget	8,151,000	10,831,840
Objective Analysis		
Building Commercial Enterprise	(7,561,220)	(7,763,250)
Community Hubs	4,228,200	4,201,640
Environment and Public Protection	757,500	713,580
Facilities Services and Civic Management	242,800	916,600
Local Services	20,381,570	23,222,760
Operations	(859,540)	(841,300)
Operations Management	458,910	379,220
Parking	(9,680,310)	(10,186,230)
Resilience Planning	183,090	188,820
Operations and Regulatory Services Total Net Budget	8,151,000	10,831,840

**Building Commercial Enterprise
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	21,918,310	21,941,140
Premises	406,420	407,030
Transport	3,633,690	3,632,990
Supplies and Services	15,335,920	14,821,000
Third Party and Transfer Payments	4,399,070	4,399,070
Support Services	120,560	120,560
Debt Charges and Borrowing	35,380	35,380
	45,849,350	45,357,170
Revenue Income		
Internal Recharges	(48,279,460)	(48,004,460)
Other Reimbursements and Contributions	(39,840)	(39,840)
Customer and Client Receipts	(5,091,270)	(5,076,120)
	(53,410,570)	(53,120,420)
Building Commercial Enterprise Total Net Budget	(7,561,220)	(7,763,250)
Objective Analysis		
Architectural, Mechanical and Energy Team	(1,229,910)	(1,121,700)
City Build Overheads	2,685,830	2,610,470
Design and Construction Services	(9,017,140)	(9,252,020)
Building Commercial Enterprise Total Net Budget	(7,561,220)	(7,763,250)

**Community Hubs
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,510,010	2,492,060
Premises	3,382,350	3,483,900
Transport	33,850	22,730
Supplies and Services	5,032,710	5,022,710
Third Party and Transfer Payments	950,000	950,000
Support Services	46,140	45,250
Debt Charges and Borrowing	44,600	31,850
	11,999,660	12,048,500
Revenue Income		
Internal Recharges	(1,173,050)	(1,198,450)
Grants	(5,404,750)	(5,399,750)
Other Reimbursements and Contributions	(133,120)	(161,120)
Customer and Client Receipts	(1,060,540)	(1,087,540)
	(7,771,460)	(7,846,860)
Community Hubs Total Net Budget	4,228,200	4,201,640
Objective Analysis		
City Hall	27,250	14,500
Community Hubs and Libraries	4,087,640	4,069,550
Parks and Open Spaces	113,310	117,590
Community Hubs Total Net Budget	4,228,200	4,201,640

Operations Management
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	160,420	284,220
Supplies and Services	348,490	145,000
	508,910	429,220
Revenue Income		
Customer and Client Receipts	(50,000)	(50,000)
	(50,000)	(50,000)
Operations Management Total Net Budget	458,910	379,220
Objective Analysis		
Operations Management	458,910	379,220
Operations Management Total Net Budget	458,910	379,220

**Facilities Services and Civic Management
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,424,760	17,165,450
Premises	1,000,640	1,002,540
Transport	368,960	362,210
Supplies and Services	5,044,980	5,030,260
Support Services	139,440	139,440
Debt Charges and Borrowing	76,380	76,380
	23,055,160	23,776,280
Revenue Income		
Internal Recharges	(11,670,980)	(11,694,500)
Grants	(42,000)	(42,000)
Customer and Client Receipts	(11,099,380)	(11,123,180)
	(22,812,360)	(22,859,680)
Facilities Services and Civic Management Total Net Budget	242,800	916,600
Objective Analysis		
Building Cleaning	376,830	704,220
Caretaking	104,720	98,080
Cash and Valuables in Transit	(148,610)	(135,670)
Civic Facilities	(145,030)	58,120
School Meals	190,230	365,340
Street Wardens	30,210	-
Welfare Catering	(165,550)	(173,490)
Facilities Services and Civic Management Total Net Budget	242,800	916,600

Local Services
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,824,590	11,205,510
Premises	511,280	410,330
Transport	3,684,600	3,932,290
Supplies and Services	1,316,140	1,356,720
Third Party and Transfer Payments	13,287,360	14,679,880
Support Services	400	16,680
Debt Charges and Borrowing	358,000	358,000
	28,982,370	31,959,410
Revenue Income		
Internal Recharges	(4,265,210)	(4,282,680)
Customer and Client Receipts	(4,335,590)	(4,453,970)
	(8,600,800)	(8,736,650)
Local Services Total Net Budget	20,381,570	23,222,760
Objective Analysis		
Environment and Local Services	4,072,070	5,211,960
Waste Collection Services	3,561,730	4,053,910
Waste Contracts	11,271,180	12,609,260
Waste Management	1,476,590	1,347,630
Local Services Total Net Budget	20,381,570	23,222,760

Operations
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,659,370	2,756,570
Premises	691,780	649,520
Transport	2,514,460	2,511,460
Supplies and Services	1,696,460	1,675,490
Support Services	65,460	32,730
Debt Charges and Borrowing	1,731,420	1,731,420
	9,358,950	9,357,190
Revenue Income		
Internal Recharges	(8,414,490)	(8,414,490)
Grants	(20,270)	(20,270)
Customer and Client Receipts	(1,783,730)	(1,763,730)
	(10,218,490)	(10,198,490)
Operations Total Net Budget	(859,540)	(841,300)
Objective Analysis		
Building Control	(101,070)	(89,840)
City Transport	(2,057,310)	(2,028,250)
Depots	703,800	662,150
Energy	250,130	259,940
Safe Newcastle	344,910	354,700
Operations Total Net Budget	(859,540)	(841,300)

Resilience Planning
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	211,000	229,970
Transport	2,000	2,000
Supplies and Services	13,270	20,750
	226,270	252,720
Revenue Income		
Grants	-	(28,220)
Other Reimbursements and Contributions	(35,680)	(35,680)
Customer and Client Receipts	(7,500)	-
	(43,180)	(63,900)
Resilience Planning Total Net Budget	183,090	188,820
Objective Analysis		
Resilience Planning	183,090	188,820
Resilience Planning Total Net Budget	183,090	188,820

**Parking
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	3,259,510	3,353,570
Premises	2,608,230	2,422,790
Transport	178,720	179,920
Supplies and Services	892,950	896,210
Support Services	97,950	97,950
Debt Charges and Borrowing	341,770	341,770
	7,379,130	7,292,210
Revenue Income		
Customer and Client Receipts	(17,059,440)	(17,478,440)
	(17,059,440)	(17,478,440)
Parking Total Net Budget	(9,680,310)	(10,186,230)
Objective Analysis		
Bus Lanes	(368,540)	(360,960)
Car Parking	(9,212,900)	(9,728,530)
Green Travel Plan	(98,870)	(96,740)
Parking Total Net Budget	(9,680,310)	(10,186,230)

**Environment and Public Protection
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,260,390	2,251,090
Premises	9,560	40,700
Transport	35,460	34,650
Supplies and Services	336,730	702,340
Third Party and Transfer Payments	120,940	120,940
Support Services	(254,870)	10,040
	2,508,210	3,159,760
Revenue Income		
Customer and Client Receipts	(1,750,710)	(2,446,180)
	(1,750,710)	(2,446,180)
Environment and Public Protection Total Net Budget	757,500	713,580
Objective Analysis		
Commercial Team	522,790	555,420
Environmental Protection	428,870	425,780
Licensing	(519,090)	(599,090)
Public Protection and Neighbourhoods	324,930	331,470
Environment and Public Protection Total Net Budget	757,500	713,580

Place
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	16,422,970	16,517,910
Premises	12,491,740	11,006,850
Transport	2,126,950	1,372,210
Supplies and Services	5,724,940	6,727,300
Third Party and Transfer Payments	8,538,380	9,024,350
Support Services	1,036,060	1,075,860
Debt Charges and Borrowing	9,803,000	10,022,000
	56,144,040	55,746,480
Revenue Income		
Internal Recharges	(18,646,890)	(17,910,580)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Contributions	(1,803,000)	(2,050,870)
Customer and Client Receipts	(28,944,610)	(26,590,300)
Other Income	(111,970)	(111,970)
	(51,695,760)	(48,853,010)
Place Total Net Budget	4,448,280	6,893,470
Objective Analysis		
Commercial Development and Property	(3,608,690)	(1,323,740)
Development Management	760,490	745,160
Fairer Housing Unit	48,160	56,750
Major Projects	80,810	99,180
Place Director	54,950	28,360
Transport	7,112,560	7,287,760
Place Total Net Budget	4,448,280	6,893,470

**Major Projects
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	882,620	900,680
Premises	200	200
Transport	780	750
Supplies and Services	81,660	82,000
	965,260	983,630
Revenue Income		
Internal Recharges	(884,450)	(884,450)
	(884,450)	(884,450)
Major Projects Total Net Budget	80,810	99,180
Objective Analysis		
Digital	85,180	90,920
Major Projects	(4,370)	8,260
Major Projects Total Net Budget	80,810	99,180

Transport
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	9,894,620	9,675,310
Premises	5,270,400	4,083,550
Transport	2,118,850	1,363,440
Supplies and Services	4,034,060	5,023,860
Third Party and Transfer Payments	8,352,590	8,863,560
Support Services	20,930	60,730
Debt Charges and Borrowing	389,120	446,050
	30,080,570	29,516,500
Revenue Income		
Internal Recharges	(15,319,010)	(14,307,700)
Grants	(2,189,290)	(2,189,290)
Other Reimbursements and Contributions	(671,610)	(989,650)
Customer and Client Receipts	(4,788,100)	(4,742,100)
	(22,968,010)	(22,228,740)
Transport Total Net Budget	7,112,560	7,287,760
Objective Analysis		
Highways Maintenance and Operations	6,991,760	7,130,380
Regional Transport	(26,300)	(18,210)
Technical Consultancy	(13,380)	1,180
Transport Strategy and Development	160,480	174,410
Transport Total Net Budget	7,112,560	7,287,760

**Development Management
Detailed Budget Page**



	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,121,010	2,377,170
Premises	70,570	76,150
Transport	3,110	3,810
Supplies and Services	349,150	361,530
	2,543,840	2,818,660
Revenue Income		
Internal Recharges	(80,000)	(355,000)
Other Reimbursements and Contributions	(181,240)	(136,070)
Customer and Client Receipts	(1,522,110)	(1,582,430)
	(1,783,350)	(2,073,500)
Development Management Total Net Budget	760,490	745,160
Objective Analysis		
Development Management	373,800	282,140
Housing and Planning Strategy	256,690	333,020
Local Development Framework	130,000	130,000
Development Management Total Net Budget	760,490	745,160

**Fairer Housing Unit
Detailed Budget Page**



	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	1,241,440	1,269,640
Premises	1,837,590	1,818,020
Transport	370	370
Supplies and Services	39,270	39,230
Support Services	279,000	279,000
	3,397,670	3,406,260
Revenue Income		
Internal Recharges	(1,179,920)	(1,179,920)
Other Reimbursements and Contributions	(219,370)	(219,370)
Customer and Client Receipts	(1,949,220)	(1,949,220)
Other Income	(1,000)	(1,000)
	(3,349,510)	(3,349,510)
Fairer Housing Unit Total Net Budget	48,160	56,750
Objective Analysis		
Fairer Housing Unit Projects	16,710	(4,520)
Housing Development and Partnership	31,450	61,270
Fairer Housing Unit Total Net Budget	48,160	56,750

**Place Director
Detailed Budget Page**



	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	153,220	156,250
Transport	400	400
Supplies and Services	33,070	3,450
Third Party and Transfer Payments	141,620	116,620
	328,310	276,720
Revenue Income		
Internal Recharges	(75,000)	(75,000)
Other Reimbursements and Contributions	(141,640)	(116,640)
Customer and Client Receipts	(56,720)	(56,720)
	(273,360)	(248,360)
Place Director Total Net Budget	54,950	28,360
Objective Analysis		
Place Director	54,950	28,360
Place Director Total Net Budget	54,950	28,360

**Commercial Dev & Property
Detailed Budget Page**



	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,130,060	2,138,860
Premises	5,312,980	5,028,930
Transport	3,440	3,440
Supplies and Services	1,187,730	1,217,230
Third Party and Transfer Payments	44,170	44,170
Support Services	736,130	736,130
Debt Charges and Borrowing	9,413,880	9,575,950
	18,828,390	18,744,710
Revenue Income		
Internal Recharges	(1,108,510)	(1,108,510)
Other Reimbursements and Contributions	(589,140)	(589,140)
Customer and Client Receipts	(20,628,460)	(18,259,830)
Other Income	(110,970)	(110,970)
	(22,437,080)	(20,068,450)
Commercial Dev & Property Total Net Budget	(3,608,690)	(1,323,740)
Objective Analysis		
Office Accommodation	5,015,830	4,797,820
Portfolio	(9,951,010)	(6,933,880)
Property Services	711,710	213,650
Surplus Assets	614,780	598,670
Commercial Dev & Property Total Net Budget	(3,608,690)	(1,323,740)

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,089,580	1,997,770
Premises	64,650	64,650
Transport	17,170	19,550
Supplies and Services	186,220	2,269,210
Third Party and Transfer Payments	16,975,360	15,056,720
Support Services	-	1,000
Debt Charges and Borrowing	1,298,010	1,298,010
	20,630,990	20,706,910
Revenue Income		
Grants	(19,238,950)	(19,238,950)
Other Reimbursements and Contributions	-	(11,000)
Customer and Client Receipts	(83,250)	(139,340)
	(19,322,200)	(19,389,290)
Public Health Service Total Net Budget	1,308,790	1,317,620
Objective Analysis		
Public Health	1,308,790	1,317,620
Public Health Service Total Net Budget	1,308,790	1,317,620

Resources
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	30,965,690	31,946,710
Premises	99,950	88,240
Transport	95,970	95,970
Supplies and Services	7,666,340	7,874,340
Third Party and Transfer Payments	167,250	147,000
Support Services	850	850
Debt Charges and Borrowing	921,020	1,101,020
	39,917,070	41,254,130
Revenue Income		
Internal Recharges	(4,411,070)	(4,492,610)
Grants	(2,935,590)	(2,685,590)
Other Reimbursements and Contributions	(4,135,310)	(4,233,300)
Customer and Client Receipts	(3,511,560)	(3,510,630)
	(14,993,530)	(14,922,130)
Resources Total Net Budget	24,923,540	26,332,000
Objective Analysis		
Audit, Risk and Insurance	510,160	526,700
Business Management	7,479,830	8,104,230
Chief Executive	315,050	328,470
Democratic Services	2,010,080	2,022,480
Director of Resources	188,260	191,900
Financial Services	5,082,210	5,386,890
Human Resources	1,997,360	1,951,400
ICT	5,911,210	6,201,640
Legal Services	1,429,380	1,618,290
Resources Total Net Budget	24,923,540	26,332,000

**Audit, Risk and Insurance
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	786,730	805,420
Supplies and Services	6,060	6,060
	792,790	811,480
Revenue Income		
Internal Recharges	(67,940)	(67,940)
Other Reimbursements and Contributions	(214,690)	(216,840)
	(282,630)	(284,780)
Audit, Risk and Insurance Total Net Budget	510,160	526,700
Objective Analysis		
Audit, Risk and Insurance	510,160	526,700
Audit, Risk and Insurance Total Net Budget	510,160	526,700

Democratic Services
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	897,460	913,370
Premises	27,880	27,880
Transport	25,330	25,330
Supplies and Services	1,159,030	1,161,600
Support Services	850	850
	2,110,550	2,129,030
Revenue Income		
Internal Recharges	(2,920)	-
Other Reimbursements and Contributions	(93,020)	(102,020)
Customer and Client Receipts	(4,530)	(4,530)
	(100,470)	(106,550)
Democratic Services Total Net Budget	2,010,080	2,022,480
Objective Analysis		
Democratic Services Management	451,450	449,630
Electoral Services	575,040	572,600
Lord Mayor	69,300	69,440
Members' Allowances	914,290	930,810
Democratic Services Total Net Budget	2,010,080	2,022,480

**Financial Services
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	10,120,870	10,254,200
Transport	15,680	15,680
Supplies and Services	1,377,360	1,409,840
Third Party and Transfer Payments	102,000	102,000
	11,615,910	11,781,720
Revenue Income		
Internal Recharges	(1,005,050)	(947,550)
Grants	(2,039,410)	(1,789,410)
Other Reimbursements and Contributions	(2,002,010)	(2,060,640)
Customer and Client Receipts	(1,487,230)	(1,597,230)
	(6,533,700)	(6,394,830)
Financial Services Total Net Budget	5,082,210	5,386,890
Objective Analysis		
Exchequer Services	337,330	363,260
Finance	1,961,860	2,001,550
Procurement	929,120	1,001,900
Revenues and Benefits	1,853,900	2,020,180
Financial Services Total Net Budget	5,082,210	5,386,890

**Human Resources
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,650,840	2,710,070
Premises	11,350	11,350
Transport	9,850	9,850
Supplies and Services	254,420	154,230
	2,926,460	2,885,500
Revenue Income		
Internal Recharges	(237,090)	(242,090)
Grants	(45,620)	(45,620)
Other Reimbursements and Contributions	(620,080)	(620,080)
Customer and Client Receipts	(26,310)	(26,310)
	(929,100)	(934,100)
Human Resources Total Net Budget	1,997,360	1,951,400
Objective Analysis		
Health and Safety	368,710	377,550
Operational HR	502,800	522,900
Organisational Development	767,380	875,000
Training Schemes	358,470	175,950
Human Resources Total Net Budget	1,997,360	1,951,400

ICT
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	5,457,140	5,568,260
Premises	190	190
Transport	22,800	22,800
Supplies and Services	3,064,770	3,249,600
Debt Charges and Borrowing	921,020	1,101,020
	9,465,920	9,941,870
Revenue Income		
Internal Recharges	(2,136,600)	(2,264,560)
Other Reimbursements and Contributions	(515,460)	(573,020)
Customer and Client Receipts	(902,650)	(902,650)
	(3,554,710)	(3,740,230)
ICT Total Net Budget	5,911,210	6,201,640
Objective Analysis		
ICT Operations	3,479,750	3,590,180
Technical Refresh	2,431,460	2,611,460
ICT Total Net Budget	5,911,210	6,201,640

Legal Services
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	2,309,720	2,424,130
Transport	4,900	4,900
Supplies and Services	581,440	684,940
	2,896,060	3,113,970
Revenue Income		
Internal Recharges	(894,360)	(903,360)
Grants	(22,820)	(22,820)
Other Reimbursements and Contributions	(364,500)	(384,500)
Customer and Client Receipts	(185,000)	(185,000)
	(1,466,680)	(1,495,680)
Legal Services Total Net Budget	1,429,380	1,618,290
Objective Analysis		
Coroners	685,220	786,270
Land Charges	(154,730)	(154,040)
Legal Services	898,890	986,060
Legal Services Total Net Budget	1,429,380	1,618,290

**Business Management
Detailed Budget Page**

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	8,309,970	8,821,050
Premises	60,530	48,820
Transport	10,410	10,410
Supplies and Services	1,159,910	1,144,910
Third Party and Transfer Payments	65,250	45,000
	9,606,070	10,070,190
Revenue Income		
Internal Recharges	(67,110)	(67,110)
Grants	(827,740)	(827,740)
Other Reimbursements and Contributions	(325,550)	(276,200)
Customer and Client Receipts	(905,840)	(794,910)
	(2,126,240)	(1,965,960)
Business Management Total Net Budget	7,479,830	8,104,230
Objective Analysis		
Business Management	579,720	603,880
Operational Support	5,827,080	6,319,110
Performance	1,073,030	1,181,240
Business Management Total Net Budget	7,479,830	8,104,230

Chief Executive
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	255,580	269,190
Transport	6,000	6,000
Supplies and Services	53,470	53,280
	315,050	328,470
Chief Executive Total Net Budget	315,050	328,470
Objective Analysis		
Chief Executive	315,050	328,470
Chief Executive Total Net Budget	315,050	328,470

Director of Resources
Detailed Budget Page

	Base Budget 2019-20 £	Base Budget 2020-21 £
Subjective Analysis		
Revenue Expenditure		
Employees	177,380	181,020
Transport	1,000	1,000
Supplies and Services	9,880	9,880
	<u>188,260</u>	<u>191,900</u>
Director of Resources Total Net Budget	<u>188,260</u>	<u>191,900</u>
Objective Analysis		
Director of Resources	188,260	191,900
Director of Resources Total Net Budget	<u>188,260</u>	<u>191,900</u>